

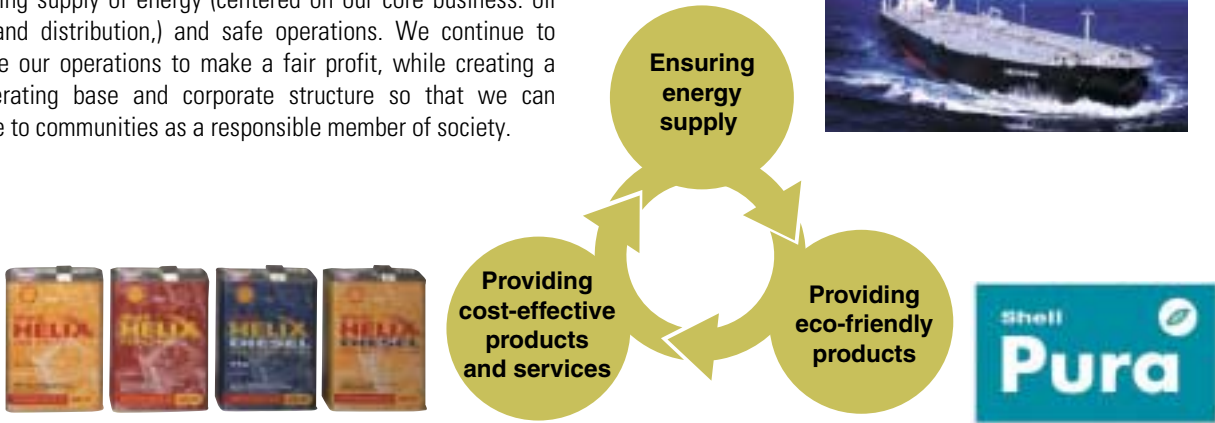


# SOCIAL PERFORMANCE

## Contribution to Society

### 1 Contribution Through Business Activities Including Products and Services

Showa Shell Sekiyu's biggest contribution to society lies in ensuring supply of energy (centered on our core business: oil refining and distribution,) and safe operations. We continue to streamline our operations to make a fair profit, while creating a solid operating base and corporate structure so that we can contribute to communities as a responsible member of society.



### 2 Oil Stock to Ensure Stable Supply

#### *The Oil Stock System (Crude/Petroleum Products and LPG) and Showa Shell's Stock*

Though Japan is the third largest oil-consuming country in the world, its oil supply is almost entirely dependent on imports (refer to page 21 for details). In compliance with the "Petroleum Stockpiling Law," therefore, both the government and private sectors stockpile a few months' supply of oil. Specifically, Showa Shell Sekiyu stockpiles petroleum products oil (excluding LPG) equal to 70 days' worth of its annual sales volume (the company's mandatory stockpile) as well as LPG equal to 50 days' worth of its annual import volume.

