

Nine-Year Summary of Selected Financial Data

	2001	2000	1999
Consolidated			
Net sales	¥1,664,954	¥1,639,475	¥1,365,478
Cost of sales	1,513,626	1,477,361	1,218,732
Gross profit	151,328	162,113	146,746
Selling, general and administrative expenses	123,274	124,442	133,692
Operating profit	28,053	37,670	13,054
Ordinary profit	29,052	38,913	12,191
Net income	2,610	12,499	1,828
Total assets	909,902	1,002,146	974,916
Total shareholders' equity	212,168	216,349	197,563
Net income per share (yen)	¥ 6.95	¥ 33.19	¥ 4.85
Shareholders' equity per share (yen)	565.36	574.77	524.25
Return on sales (operating profit basis) (%)	1.7	2.3	1.0
Return on sales (net income basis) (%)	0.2	0.8	0.1
Return on assets (%)	0.3	1.2	0.2
Return on equity (%)	1.2	6.0	0.9
Equity ratio (%)	23.3	21.6	20.3
Number of shares outstanding at end of term (thousand shares)	375,281	376,409	376,850
Non-Consolidated			
Net sales	¥1,590,027	¥1,566,431	¥1,290,794
Cost of sales	1,468,963	1,430,759	1,170,391
Gross profit	121,064	135,672	120,403
Selling, general and administrative expenses	100,703	103,115	114,735
Operating profit	20,360	32,556	5,668
Ordinary profit	24,808	37,684	12,058
Net income	2,791	9,016	3,763
Total assets	802,248	831,645	796,494
Total shareholders' equity	200,154	204,085	189,812
Net income per share (yen)	¥ 7.43	¥ 23.93	¥ 9.99
Shareholders' equity per share (yen)	533.35	541.55	503.68
Return on sales (operating profit basis) (%)	1.3	2.1	0.4
Return on sales (net income basis) (%)	0.2	0.6	0.3
Return on assets (%)	0.3	1.1	0.5
Return on equity (%)	1.4	4.6	2.0
Equity ratio (%)	24.9	24.5	23.8
Number of shares outstanding at end of term (thousand shares)	375,281	376,409	376,850

Millions of yen					
1998	1997	1996	1995	1994	1993
¥1,324,752	¥1,588,067	¥1,600,067	¥1,441,176	¥1,515,313	¥1,516,206
1,171,788	1,408,789	1,404,723	1,225,954	1,293,874	1,282,479
152,964	179,278	195,344	215,222	221,439	233,727
144,446	164,434	174,646	186,383	171,459	167,061
8,518	14,844	20,698	28,839	49,980	66,665
7,223	12,901	15,225	21,993	26,920	36,770
1,999	6,387	6,054	13,802	13,670	7,792
992,282	1,049,931	1,071,464	1,001,676	884,663	859,706
199,711	201,479	198,536	195,926	181,607	170,943
¥ 5.31	¥ 16.95	¥ 16.06	¥ 39.94	¥ 41.72	¥ 23.78
529.95	534.64	526.84	519.93	554.20	521.65
0.6	0.9	1.3	2.0	3.3	4.4
0.2	0.4	0.4	1.0	0.9	0.5
0.2	0.6	0.6	1.5	1.6	0.9
1.0	3.2	3.1	7.3	7.8	4.6
20.1	19.2	18.5	19.6	20.5	19.9
376,850	376,850	376,850	376,850	327,696	327,696
¥1,249,616	¥1,495,688	¥1,492,428	¥1,354,414	¥1,400,551	¥1,447,701
1,123,146	1,339,118	1,323,613	1,166,324	1,197,752	1,232,224
126,469	156,570	168,814	188,089	202,798	215,477
123,605	146,067	156,447	165,992	158,201	154,014
2,864	10,503	12,367	22,096	44,597	61,463
8,266	12,382	12,178	19,087	24,571	36,683
4,106	7,014	4,810	9,980	12,684	9,028
779,626	827,913	837,178	790,787	753,615	762,254
189,440	188,725	185,135	183,753	177,123	167,388
¥ 10.90	¥ 18.61	¥ 12.77	¥ 28.88	¥ 38.71	¥ 27.55
502.69	500.80	491.27	487.60	540.51	510.80
0.2	0.7	0.8	1.6	3.2	4.2
0.3	0.5	0.3	0.7	0.9	0.6
0.5	0.8	0.6	1.3	1.7	1.2
2.2	3.8	2.6	5.5	7.4	5.5
24.3	22.8	22.1	23.2	23.5	22.0
376,850	376,850	376,850	376,850	327,696	327,696