

## Network, Major Subsidiaries and Affiliates

<b>Head Office</b>	Daiba Frontier Bldg., 2-3-2, Daiba, Minato-ku, Tokyo 135-8074	Tel: (03) 5531-5591
<b>Ishioka Training Center</b>	3-21-11, Minamidai, Ishioka, Ibaraki 315-0035	Tel: (0299) 26-9611
<b>Central Research Laboratory</b>	4052-2, Nakatsu, Aikawa-machi, Aiko-gun, Kanagawa 243-0303	Tel: (046) 285-0564
<b>Branches</b>		
<b>Hokkaido</b>	5-3-4, Chuo 2 jyo, Atsubetsu-ku, Sapporo, Hokkaido 004-0052	Tel: (011) 802-3525
<b>Tohoku</b>	4-1-1, Ichiban-cho, Aoba-ku, Sendai, Miyagi 980-0811	Tel: (022) 263-1216
<b>Tokyo Metropolitan District No.1 Area</b>	1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004	Tel: (03) 3214-8518
<b>Tokyo Metropolitan District No.2 Area</b>	1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004	Tel: (03) 3214-7302
<b>Kanto</b>	1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004	Tel: (03) 3214-8581
<b>Niigata</b>	21, Heiwa-cho, Niigata-shi, Niigata 950-8515	Tel: (025) 274-5511
<b>Shizuoka</b>	3-11, Otemachi, Shizuoka-shi, Shizuoka 420-0853	Tel: (054) 255-5381
<b>Chubu</b>	3-25-9, Meieki, Nakamura-ku, Nagoya, Aichi 450-0002	Tel: (052) 582-6611
<b>Hokuriku</b>	1-5-2, Honmachi, Kanazawa, Ishikawa 920-0853	Tel: (076) 233-5151
<b>Kinki</b>	2-5-8, Minami-senba, Chuo-ku, Osaka-shi, Osaka 542-0081	Tel: (06) 6271-9825
<b>Chugoku</b>	2-7-10, Otemachi, Naka-ku, Hiroshima-shi, Hiroshima 730-0051	Tel: (082) 249-4424
<b>Shikoku</b>	1-3-1, Kotobuki-cho, Takamatsu, Kagawa 760-0023	Tel: (087) 851-7934
<b>Kyushu</b>	3-11-1, , Tenjin, Chuo-ku, Fukuoka-shi, Fukuoka 810-0001	Tel: (092) 752-5318
<b>Petroleum Import Terminal</b>		
<b>Niigata</b>	21, Heiwa-cho, Niigata-shi, Niigata 950-8723	Tel: (025) 274-4141
<b>Lubricant Blending Plants</b>		
<b>Yokohama</b>	2-4, Anzen-cho, Tsurumi-ku, Yokohama, Kanagawa 230-0035	Tel: (045) 505-8201
<b>Kobe</b>	6-1-17, Namimatsu-cho, Nagata-ku, Kobe, Hyogo 653-0055	Tel: (078) 731-2035
<b>Management Terminals</b>		
<b>Management Terminal (Tokyo)</b>	1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004	Tel: (03) 3214-8531
<b>Management Terminal (Osaka)</b>	2-5-8, Minami-senba, Chuo-ku, Osaka-shi, Osaka 542-0081	Tel: (06) 6271-2411
<b>Management Terminal (Yokkaichi)</b>	1, Shiohama-cho, Yokkaichi, Mie 510-0851	Tel: (0593) 46-2418
<b>Management Terminal (Seibu)</b>	5, Oaza-Nishioki, Onoda, Yamaguchi 756-0885	Tel: (0836) 88-0622
<b>Lube Customer Service Center</b>	2-4, Anzen-cho, Tsurumi-ku, Yokohama, Kanagawa 230-0035	Tel: 0120-064-315
<b>Affiliates</b>		
<i>Company name</i>	<i>Equity ownership</i>	<i>Major businesses</i>
Showa Yokkaichi Sekiyu Co., Ltd.	75.0	Petroleum refining
Toa Oil Co., Ltd.	37.4	Petroleum refining
Seibu Oil Co., Ltd.	38.0	Petroleum refining
Showa Shell Sempaku K.K.	100.0	Domestic and international shipping
Heiwa Kisen Kaisha, Ltd.	100.0	On-site services at refineries and oil fields; shipping agent
Japan Oil Network Co., Ltd.	49.0	Petroleum storage; contracts for receipts and payments; leasing of petroleum storage facilities
JLS Corporation	50.0	Receipt of orders for transport, allocation of vehicles and delivery of petroleum products
Niigata Joint Oil Stockpiling Co., Ltd.	25.0	Petroleum storage
East Ogishima Oil Terminal K.K.	52.0	Petroleum storage
Hokkaido Joint Oil Stockpiling Co., Ltd.	10.0	Petroleum storage
Oita L.P.G. Joint Stockpiling Co., Ltd.	15.0	Liquefied natural gas storage
Shoseki Overseas Oil Development Co., Ltd.	100.0	Mining, development, production and sales of petroleum and natural gas
Shoseki Engineering & Construction Co., Ltd.	100.0	Design and construction of industrial facilities, particularly those used in the petroleum industry
Red and Yellow Co., Ltd.	100.0	Import and sales of lubricating oil
Nippon Grease Co., Ltd.	99.3	Manufacturing and sales of grease and lubricating oil
Rekisei Kagaku K.K.	100.0	Processing of specialized asphalt products
Shell Solar Japan Ltd.	50.0	Manufacturing, sales, import and export of solar batteries
K.K. SVC Tokyo	100.0	Performance testing and analysis of petroleum products; solutions to prevent oil from polluting the soil; engine testing
Shoseki Kako K.K.	100.0	Manufacturing, sales and execution of materials used for waterproofing buildings, and manufacturing and sales of petroleum products and asphalt pavement
Shoseki Gas K.K.	100.0	Sales of liquefied natural gas; high-pressure gas and other petroleum related engineering works, and sales of household appliances and office automation equipment
K.K. Rising Sun	100.0	Sales of petroleum and automotive products; indemnity agent; leasing; uniform rental
Sailis Co., Ltd.	100.0	Sales of petroleum products; management of Shell Museum
Kyoto Sky Parking K.K.	100.0	Operation of parking facilities; real estate agent
K.K. Creco	100.0	Building maintenance services; travel agent
K.K. On Site Power	39.0	Supply of heat and electricity
K.K. Ogishima Power	24.5	Environmental assessment, technological study, and business profitability study on electric power plant construction