

■ Network, Major Subsidiaries and Affiliates

Head Office	Daiba Frontier Bldg., 2-3-2, Daiba, Minato-ku, Tokyo 135-8074	Tel: (03) 5531-5591
Ishioka Training Centre	3-21-11, Minamidai, Ishioka, Ibaraki 315-0035	Tel: (0299) 26-9611
Central Research Laboratory	4052-2, Nakatsu, Aikawa-machi, Aiko-gun, Kanagawa 243-0303	Tel: (046) 285-0564
Branches		
Hokkaido	Nishi 1-1-2, Kita 7 jo, Kita-ku, Sapporo, Hokkaido 060-0807	Tel: (011) 738-2070
Tohoku	4-1-1, Ichiban-cho, Aoba-ku, Sendai, Miyagi 980-0811	Tel: (022) 263-1216
Tokyo Metropolitan District	1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004	Tel: (03) 3214-8518
Kanto	1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004	Tel: (03) 3214-8581
Niigata	21, Heiwa-cho, Niigata-shi, Niigata 950-8515	Tel: (025) 274-5511
Shizuoka	3-11, Otemachi, Aoi-ku, Shizuoka-shi, Shizuoka 420-0853	Tel: (054) 255-5381
Chubu	3-25-9, Meieki, Nakamura-ku, Nagoya, Aichi 450-0002	Tel: (052) 582-6611
Hokuriku	1-5-2, Honmachi, Kanazawa, Ishikawa 920-0853	Tel: (076) 233-5151
Kinki	2-5-8, Minami-senba, Chuo-ku, Osaka-shi, Osaka 542-0081	Tel: (06) 6271-9825
Chugoku	2-7-10, Otemachi, Naka-ku, Hiroshima-shi, Hiroshima 730-0051	Tel: (082) 249-4424
Shikoku	1-3-1, Kotobuki-cho, Takamatsu, Kagawa 760-0023	Tel: (087) 851-7934
Kyushu	3-11-1, Tenjin, Chuo-ku, Fukuoka-shi, Fukuoka 810-0001	Tel: (092) 752-5313
Petroleum Import Terminal		
Niigata	21, Heiwa-cho, Niigata-shi, Niigata 950-8723	Tel: (025) 274-4141
Lubricant Blending Plants		
Yokohama	2-4, Anzen-cho, Tsurumi-ku, Yokohama, Kanagawa 230-0035	Tel: (045) 505-8201
Kobe	6-1-17, Namimatsu-cho, Nagata-ku, Kobe, Hyogo 653-0055	Tel: (078) 731-2035
Management Terminals		
Management Terminal (Tokyo)	1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004	Tel: (03) 3214-8531
Management Terminal (Osaka)	2-5-8, Minami-senba, Chuo-ku, Osaka-shi, Osaka 542-0081	Tel: (06) 6271-2411
Management Terminal (Yokkaichi)	1, Shiohama-cho, Yokkaichi, Mie 510-0851	Tel: (0593) 46-2418
Management Terminal (Seibu)	5, Oaza-Nishioki, Onoda, Yamaguchi 756-0885	Tel: (0836) 88-0622

Affiliates

<i>Company name</i>	<i>Equity ownership (%)</i>	<i>Major businesses</i>
Showa Yokkaichi Sekiyu Co., Ltd.	75.0	Petroleum refining
Toa Oil Co., Ltd.	50.1	Petroleum refining
Seibu Oil Co., Ltd.	38.0	Petroleum refining
Showa Shell Sempaku K.K.	100.0	Domestic and international shipping
Heiwa Kisen Kaisha, Ltd.	100.0	On-site services at refineries and oil fields, shipping agent
Japan Oil Network Co., Ltd.	49.0	Petroleum storage, contracts for receipts and payments, leasing of petroleum storage facilities
JLS Corporation	50.0	Receipt of orders for transport, allocation of vehicles and delivery of petroleum products
Niigata Joint Oil Stockpiling Co., Ltd.	29.0	Petroleum storage
East Ogishima Oil Terminal K.K.	76.0	Petroleum storage
Hokkaido Joint Oil Stockpiling Co., Ltd.	10.0	Petroleum storage
Oita L.P.G. Joint Stockpiling Co., Ltd.	15.0	Liquefied natural gas storage
Shoseki Overseas Oil Development Co., Ltd.	100.0	Mining, development, production and sales of petroleum and natural gas
Shoseki Engineering & Construction Co., Ltd.	100.0	Design and construction of industrial facilities, particularly those used in the petroleum industry
Red and Yellow Co., Ltd.	100.0	Import and sales of lubricating oil
Nippon Grease Co., Ltd.	99.3	Manufacturing and sales of grease and lubricating oil
Rekisei Kagaku K.K.	100.0	Processing of specialized asphalt products
Showa Shell Solar K.K.	100.0	Manufacturing and sales of solar batteries, development of photovoltaic modules and systems
K.K. SVC Tokyo	100.0	Performance testing and analysis of petroleum products, solutions to prevent oil from polluting the soil, engine testing
Shoseki Kako K.K.	100.0	Manufacturing, sales and execution of materials used for waterproofing buildings, and manufacturing and sales of petroleum products and asphalt pavement
Shoseki Gas K.K.	100.0	Sales of liquefied natural gas, high-pressure gas and other petroleum related engineering works, and sales of household appliances and office automation equipment
K.K. Rising Sun	100.0	Sales of petroleum and automotive products, indemnity agent, leasing, uniform rental
Kyoto Sky Parking K.K.	100.0	Operation of parking facilities, real estate agent
K.K. Creco	100.0	Building maintenance services, travel agent
K.K. On Site Power	64.0	Supply of heat and electricity
K.K. Ogishima Power	25.0	Environmental assessment, technological study, and business profitability study on electric power plant construction
Wakamatsu Gas K.K.	100.0	Sales of petroleum products and city gas business
Showa Shell Network Development K.K.	100.0	Development of locations for building service stations

(As of April 2007)