

NETWORK, MAJOR SUBSIDIARIES AND AFFILIATES

NETWORK

Head Office

Daiba Frontier Bldg., 2-3-2, Daiba, Minato-ku, Tokyo 135-8074

Associate Relations Division	Manufacturing Division
Corporate Planning Division	Marketing Planning Division
Commercial Sales Division	New Business Development Division
Crude Oil & Marine Division	Oil Products Division
Distribution & Operations Division	Personnel Division
Finance and Accounts Division	Power Business Division
Financial Information Assurance Project Team	Procurement Team
General Affairs Division	Public Affairs Division
Health, Safety, Security and Environment (HSSE) Division	Research & Development Division
Home Solutions Division	Retail Sales Division
Industrial Relations Division	Sales Division
Internal Control Promotion Division	Secretariat Department
International Sales Division	Supply Division
Legal Department	Treasury Division
Lubricants & Bitumen Division	

Ishioka Training Center 3-21-11, Minamidai, Ishioka, Ibaraki 315-0035

Central Research Laboratory 4052-2, Nakatsu, Aikawa-machi, Aiko-gun, Kanagawa 243-0303

Branches

Hokkaido Branch	Nishi 1-1-2, Kita 7 jo, Kita-ku, Sapporo, Hokkaido 060-0807
Tohoku Branch	4-1-1, Ichiban-cho, Aoba-ku, Sendai, Miyagi 980-0811
Metropolitan Branch	1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004
Kanto Branch	1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004
Niigata Branch	21, Heiwa-cho, Higashi-ku, Niigata-shi, Niigata 950-8515
Shizuoka Branch	3-11, Otemachi, Aoi-ku, Shizuoka-shi, Shizuoka, 420-0853
Chubu Branch	3-25-9, Meieki, Nakamura-ku, Nagoya, Aichi 450-0002
Hokuriku Branch	1-5-2, Honmachi, Kanazawa, Ishikawa 920-0853
Kinki Branch	3-6-1, Doshumachi, Chuo-ku, Osaka-shi, Osaka 541-0045
Chugoku Branch	2-7-10, Otemachi, Naka-ku, Hiroshima-shi, Hiroshima 730-0051
Shikoku Branch	1-3-1, Kotobuki-cho, Takamatsu, Kagawa 760-0023
Kyushu Branch	3-11-1, Tenjin, Chuo-ku, Fukuoka-shi, Fukuoka 810-0001

Petro-Product Import Terminal

Niigata 21, Heiwa-cho, Higashi-ku, Niigata-shi, Niigata 950-8723

Lubricant Blending Plants

Yokohama 2-4, Anzen-cho, Tsurumi-ku, Yokohama, Kanagawa 230-0035

Kobe 6-1-17, Namimatsu-cho, Nagata-ku, Kobe, Hyogo 653-0055

Terminal Management Center

Management Terminal (Tokyo) 1-6-1, Otemachi, Chiyoda-ku, Tokyo 100-0004

Management Terminal (Osaka) 3-6-1, Doshumachi, Chuo-ku, Osaka-shi, Osaka 541-0045

Management Terminal (Yokkaichi) 1, Shiohama-cho, Yokkaichi, Mie 510-0851

Management Terminal (Seibu) 5, Oaza-Nishioki, Onoda, Yamaguchi 756-0885

Management Terminal (Sodegaura) 1, Kitasode, Sodegaura-shi, Chiba 299-0286

MAJOR SUBSIDIARIES AND AFFILIATES (December 31, 2007)

Company name	Major businesses
Consolidated subsidiaries (27 companies)	
Central Energy K.K.	• Sales of oil products
Chuo Shell Sekiyu Hanbai K.K.	• Sales of oil products
East Ohgishima Oil Terminal K.K. (Amalgamated with Toa Oil Co., Ltd. as March 1, 2008)	• Oil storage, contracts for receipts and payments, leasing of oil storage facilities
Genex Co., Ltd.	• Supply of electricity • Supply of electricity and vapour for Toa Oil Co., Ltd.
Heiwa Kisen Kaisha, Ltd.	• On-site services at refineries and oil fields, shipping agency
Kanto Koyu Energy Co., Ltd.	• Sales of oil products
K.K. Marushin	• Sales of oil products
Nakagawa Oil Co., Ltd.	• Sales of oil products
Nippon Grease Co., Ltd.	• Manufacturing and sales of grease and lubricating oil
Nissho Koyu K.K.	• Sales of oil products
K.K. On Site Power	• Supply of heat and electricity
Petro Star Kansai Co., Ltd.	• Sales of oil products
Petro Star Kanto Co., Ltd.	• Sales of oil products
K.K. Rising Sun	• Sales of oil and automotive products, insurance agency, leasing
K.K. Shinyo Sekiyu	• Sales of oil products
Shoseki Engineering & Construction Co., Ltd.	• Design and construction of industrial facilities, particularly those used in the oil industry
Shoseki Gas Co., Ltd.	• Sales of LP gas, high-pressure gas and other oil related engineering works, and sales of household appliances and office equipment
Shoseki Home Gas K.K.	• LP gas business • Oil related engineering works
Shoseki Kako K.K.	• Manufacturing, sales and execution of materials used for waterproofing buildings, and manufacturing and sales of oil products and bitumen pavement

Company name	Major businesses
Shoseki Overseas Oil Development Co., Ltd.	• Mining, development, production and sales of oil and natural gas
Showa Shell Sempaku K.K.	• Domestic shipping • International shipping • Ship leasing
Showa Shell Solar K.K.	• Manufacturing and sales of solar batteries, development of solar powered cells and systems
Showa Yokkaichi Sekiyu Co., Ltd.	• Oil refining
K.K. Sun Road	• Sales of oil products
Toa Oil Co., Ltd.	• Oil refining
Tokyo Shell Pack K.K.	• Sales of kerosene
Wakamatsu Gas K.K.	• City gas and LP gas business, oil related engineering works • Sales of household appliances and oil products
Equity-method affiliates (11 companies)	
Central Sekiyu Gas Co., Ltd.	• Sales of LP gas products
Daia Shoseki K.K.	• Sales of oil products
Japan Oil Network Co., Ltd.	• Oil storage, contracts for receipts and payments, leasing of oil storage facilities
Joyo Shell Sekiyu Hanbai K.K.	• Sales of oil products
Marubeni Energy Corporation	• Sales of oil products
Mieseki Shoji K.K.	• Sales of oil products
Niigata Joint Oil Stockpiling Co., Ltd.	• Oil storage, contracts for receipts and payments, leasing of oil storage facilities
Seibu Oil Co., Ltd.	• Oil refining
Shell Sekiyu Osaka Hatsubaisho K.K.	• Sales of oil products
Shell Tokuhatsu K.K.	• Sales of oil products
Toyotsu Petrotex Co. Ltd.	• Sales of oil products